Current State of the Used Car Market: Inventory & Valuation

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Ally Auto Valuations

- The Ally auto residual valuations team was formed in 2010 to leverage advanced analytics to set lease residuals and optimize remarketing proceeds
- Team is a blend of individuals with business, mathematical, and technical skills
 - > Majority have a financial services or automotive background
 - > Approximately half have an advanced math degree (math, economics, statistics, etc.)
 - > Approximately one fourth have engineering or computer science degrees
- Team leverages 100+ different Ally and industry data sources to create a robust view of all vehicles
- Statistical models serve as backbone for key decisions and views; editorial process allows for model enhancements based on vehicle features and performance
 - > Residual model is the cornerstone for evaluating current, future, and past vehicle values
 - > Ally Index developed to quantify the exogenous impact of used vehicle values
- Ally's vehicle valuation is more accurate than other industry models
 - > Ally's error rate is 30%-50% closer to market trends than biggest competitor

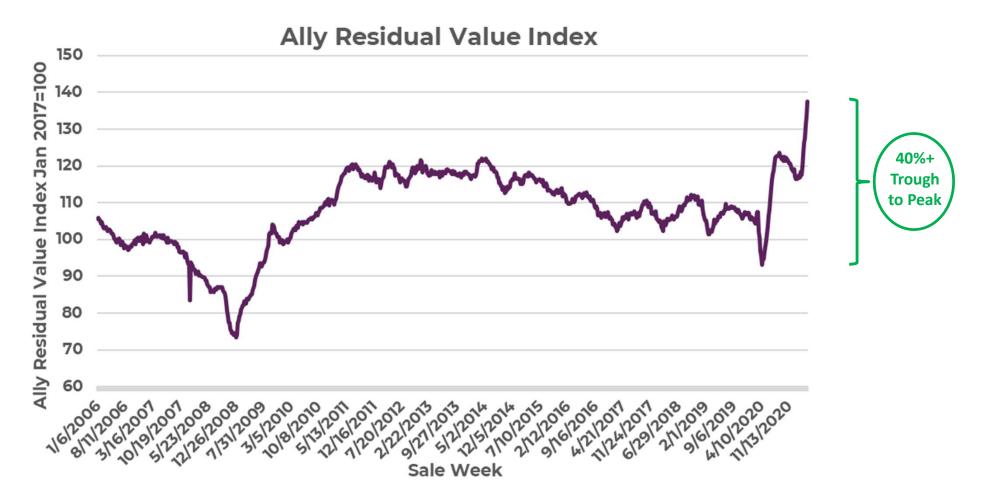


Overview Ally Used Car Index

- Weekly Physical Auction Index captures sales proceeds of US all vehicles (including non-Ally vehicles) at physical auctions
 - Index measures the exogenous impact to used vehicle values controlling for: for age, vehicle mix, mileage, and seasonality
- Data
 - > 85+ million vehicle transactions at auction from 2000-2017
 - > Auctions from members of NAAA including ADESA and Manheim
- Methodology
 - > Statistical model (ordinary least squares regression)
 - Model explains 85% of the variation in used vehicle values with an error rate of 3-4%
 - > There are seven variable types: Age, Mileage, Seasonality, Segments Factors, Vehicle Types, Economic Indicators, Production Cycle Information
 - > Data is normalized via the statistical model and indexed to January 2017
 - > Index focuses on the exogenous trends of 2 to 4-year-old vehicles

Ally Used Car Index

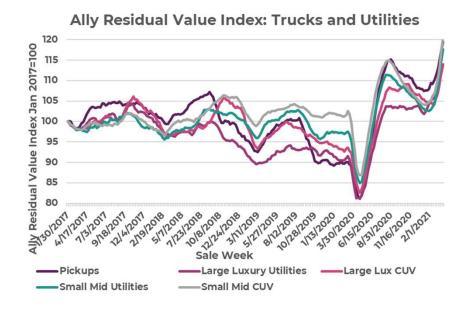
Used Car Values have Rebounded from 2020 Lows and are at All-time Highs

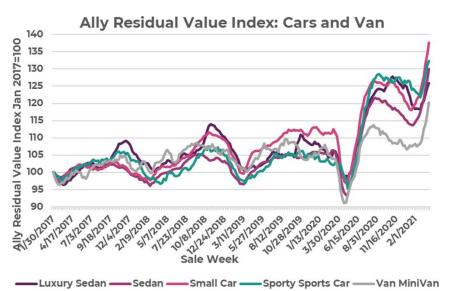


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Used Car Values by Segment

Values Peaking Across All Segments

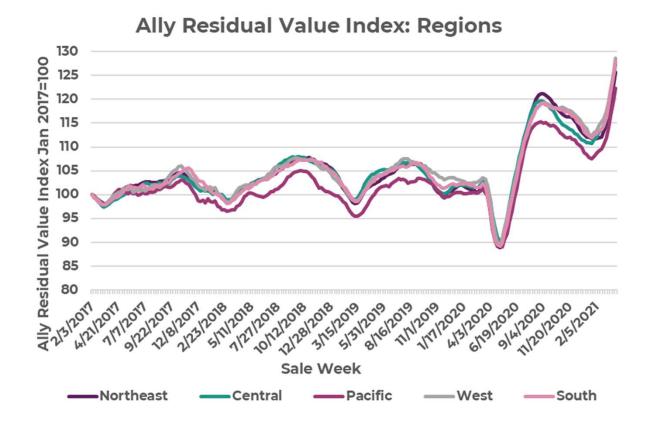




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Used Car Values by Region

All Regions Seeing All-time Highs



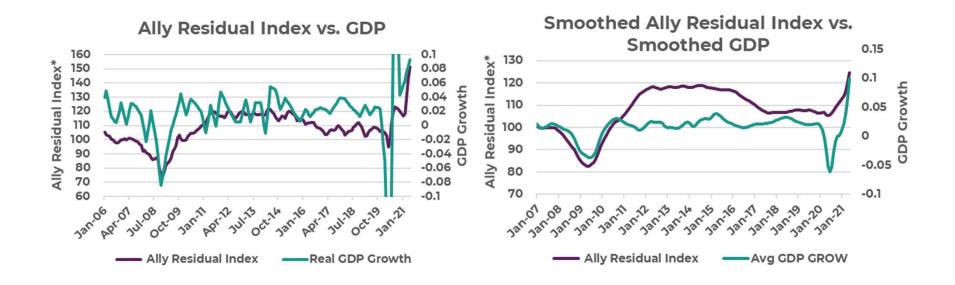
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Used Car Value Drivers

- Historically models focused on demand driven drivers:
 - > GDP
 - > Unemployment
 - > Gas Prices
- Supply drivers historically viewed in fleet and lease new car sales mix
- Past 15 months have shown market disruptions (shutdowns, stimulus, and new car supply) can have a major impact on used car values

Demand Drivers: GDP

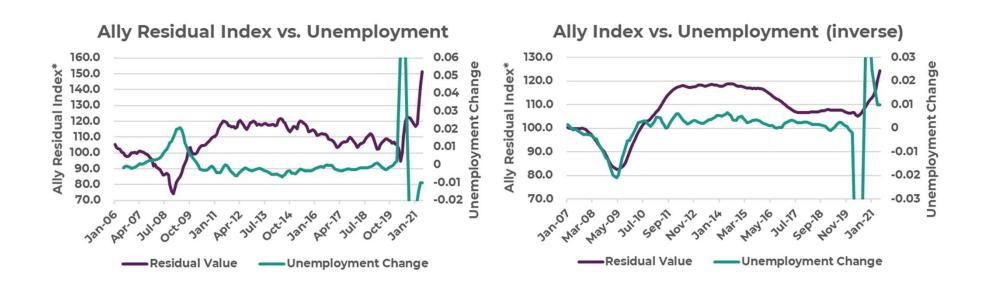
GDP has a Positive Correlation to Used Car Values



 COVID 19 shocks to GDP were not as impactful on used car values due to government stimulus being widely available

Demand Drivers: Unemployment

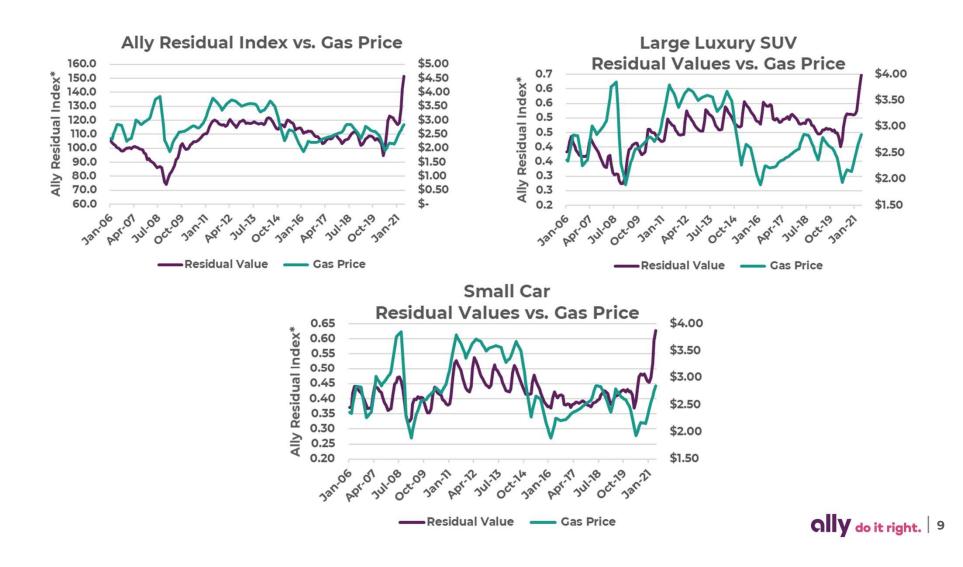
Unemployment has a Negative Correlation to Used Car Values



 COVID 19 shocks to unemployment were not as impactful on used car values due to government stimulus being widely available as well as changes in consumer spending habits

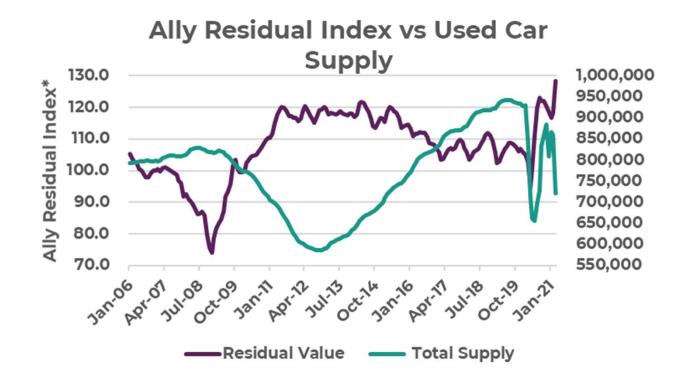
Demand Drivers: Gas Prices

Gas Prices Have Differential Impacts on Segments: High Gas Prices Benefit Small Cars But Disadvantage SUVs/Trucks



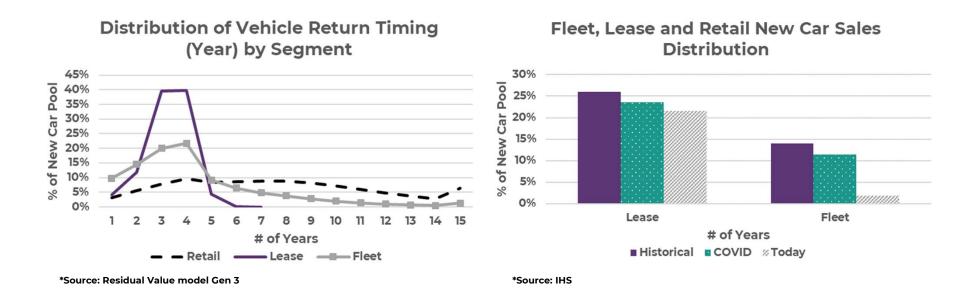
Supply - Impact

Recent Disruptions to New Vehicle Production Have Increased Used Car Values



New Car Sales Impact on Used Car Supply

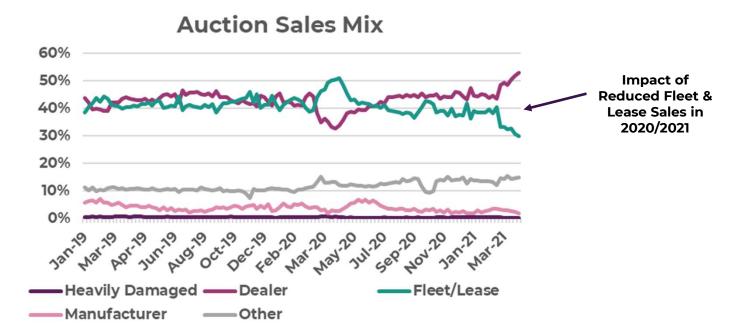
New Fleet and Lease Sales Return to Used Market Much Faster Than Retail with 70%+ of Those Vehicles Entering Used Market within 4 Years



- Timing of when a new car turns into used car supply depends on the segment the vehicle was purchased in
 - > On average, leases return to the used car market in 3.3 years
 - > Fleet units are the most likely to be in the marketplace in Year 1
- Historically, fleet and lease totaled nearly 40% of the new car sales; today they are closer to 25% of new car sales

Used Vehicle Auction Market Mix

Lower Fleet and Off-lease Vehicle Sales Running Through Auctions

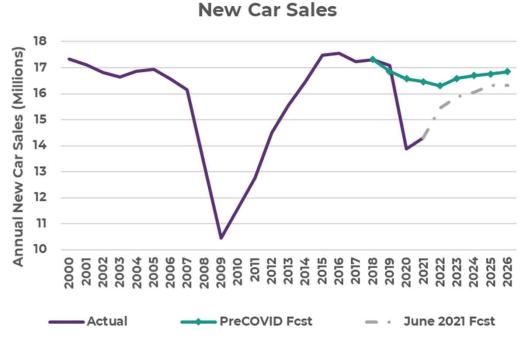


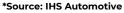
- With the recent micro-chip supply shortage, off fleet and off lease vehicle volumes have dramatically decreased at auctions
- With few other options available for clean cars, dealer sales have taken up a growing majority of US auction sales
- In today's low-supply environment rental car companies have become net purchasers of used cars versus historical sellers



Chip Shortage Implications

Chip Shortage Likely to Reduce 2021 New Vehicle Sales by over 1 Million Units

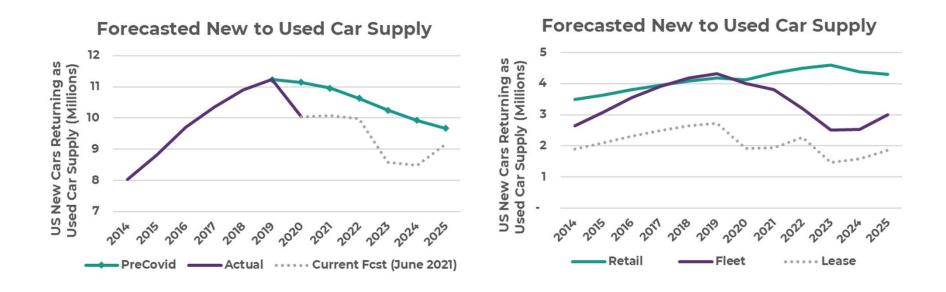




- The microchip shortage has caused disruptions to new vehicle inventories worldwide
- Current industry forecasts anticipate that despite challenges in sourcing new vehicle supply that new car sales will rebound in 2021, but will not fully recover for the next few years

Used Car Supply Implications

Used Car Auction Sales Expected to be Lower by 1-2 Million Units Versus 2018/2019 Levels



- Leveraging new car sales trends and disruptions from de-fleeting activity, future used car supply sales can be calculated
- All scenarios show a lasting decline in used car supply for the next 4-5 years

Financial Impacts

- High Used Car Prices Driving:
 - **1.** Increased Off-Lease Remarketing Gains on Sale
 - **2.** Lower Lease Depreciation Expense
 - **3.** Lower Severity on Retail Charge Offs and Lower Frequency
 - **4.** Higher Residual Values on New Lease Originations
- Customer Benefits:
 - **1.** Ability to Exit Vehicle in a Positive Position Prior to Collection Action
 - **2.** Lower Deficiency Balances on Repossessions
 - Ability to Exit Lease Early and Avoid Owed Payments / Mileage / Wear and Tear
 - **4.** Lower Prices on New Car Leases