

# Profit Sharing: A Contracting Solution to Harness the Wisdom of the Crowd

Jiasun Li

George Mason University  
School of Business

Sept 2017

# Wisdom of the crowd

## Wisdom of the crowd (Surowiecki (2005))

- the collective opinion of a group of individuals
- often found to dominate the judgment of a single expert

## Why does it exist? How prevalent is it?

- individual judgments often contain idiosyncratic noises
  - ▷ averaging tends to cancel out these noises (law of large numbers)
- rooted in classic economic thoughts
  - ▷ Hayek (1944, 1945), Hellwig (1980), Diamond and Verrecchia (1981)
- useful for modern settings (e.g. earnings forecast, crowdfunding)
  - ▷ Da and Huang (2015), Brown and Davies (2015), Chemla and Tinn (2016), Xu (2016), etc.

## This paper (assuming the existence of the wisdom of the crowd effect):

- how to best harness it? e.g. via “smart” contract design?

# Wisdom of the crowd

## Wisdom of the crowd (Surowiecki (2005))

- the collective opinion of a group of individuals
- often found to dominate the judgment of a single expert

## Why does it exist? How prevalent is it?

- individual judgments often contain idiosyncratic noises
  - ▷ averaging tends to cancel out these noises (law of large numbers)
- rooted in classic economic thoughts
  - ▷ Hayek (1944, 1945), Hellwig (1980), Diamond and Verrecchia (1981)
- useful for modern settings (e.g. earnings forecast, crowdfunding)
  - ▷ Da and Huang (2015), Brown and Davies (2015), Chemla and Tinn (2016), Xu (2016), etc.

This paper (assuming the existence of the wisdom of the crowd effect):

- how to best harness it? e.g. via “smart” contract design?

# Wisdom of the crowd

Wisdom of the crowd (Surowiecki (2005))

- the collective opinion of a group of individuals
- often found to dominate the judgment of a single expert

Why does it exist? How prevalent is it?

- individual judgments often contain idiosyncratic noises
  - ▷ averaging tends to cancel out these noises (law of large numbers)
- rooted in classic economic thoughts
  - ▷ Hayek (1944, 1945), Hellwig (1980), Diamond and Verrecchia (1981)
- useful for modern settings (e.g. earnings forecast, crowdfunding)
  - ▷ Da and Huang (2015), Brown and Davies (2015), Chemla and Tinn (2016), Xu (2016), etc.

This paper (assuming the existence of the wisdom of the crowd effect):

- how to best harness it? e.g. via “smart” contract design?

## An illustrative example

Two investors, Alice & Bob, participate in funding a risky, scalable project

- independently decide how much money to commit to the project
  - based on their optimal return–risk trade-off
- deep pocketed; identically risk averse

Both investors use their private information to guide investment decisions

- each investor's private information contains idiosyncratic noises
- neither investor has access to the other's private information

**Q:** How should Alice and Bob divide up any payoff from their investment?

# How should Alice and Bob divide up the payoff?

The typical approach (common stock)

- rewards investors in proportion to their initial investment
- the more Alice has invested, the larger payoffs she will enjoy

But...is this really optimal?

- **winner's curse**: risk-aversion limits investment amount

⇒ call for better risk sharing than common stocks

What if, Alice and Bob **equally** divide up any net payoff?

- i.e. profit sharing for harnessing the wisdom of the crowd!

# How should Alice and Bob divide up the payoff?

The typical approach (common stock)

- rewards investors in proportion to their initial investment
- the more Alice has invested, the larger payoffs she will enjoy

But...is this really optimal?

- **winner's curse**: risk-aversion limits investment amount

⇒ call for better risk sharing than common stocks

What if, Alice and Bob **equally** divide up any net payoff?

- i.e. profit sharing for harnessing the wisdom of the crowd!

# How should Alice and Bob divide up the payoff?

The typical approach (common stock)

- rewards investors in proportion to their initial investment
- the more Alice has invested, the larger payoffs she will enjoy

But...is this really optimal?

- **winner's curse**: risk-aversion limits investment amount

⇒ call for better risk sharing than common stocks

What if, Alice and Bob **equally** divide up any net payoff?

- i.e. profit sharing for harnessing the wisdom of the crowd!

# How should Alice and Bob divide up the payoff?

The typical approach (common stock)

- rewards investors in proportion to their initial investment
- the more Alice has invested, the larger payoffs she will enjoy

But...is this really optimal?

- **winner's curse**: risk-aversion limits investment amount

⇒ call for better risk sharing than common stocks

What if, Alice and Bob **equally** divide up any net payoff?

- i.e. profit sharing for harnessing the wisdom of the crowd!

## Common stock vs. profit sharing

Assume that *net* return is realized as 10% ↑

### Common stock

|   | Inv.Amt | Shr.G. | Gross payoff             | Individual payoff          |
|---|---------|--------|--------------------------|----------------------------|
| A | \$200   | 2/3    | $(\$200 + \$100) \times$ | $\$330 \times 2/3 = \$220$ |
| B | \$100   | 1/3    | $(1 + 10\%) = \$330$     | $\$330 \times 1/3 = \$110$ |

### Fifty-fifty profit sharing (assume no changes in investment)

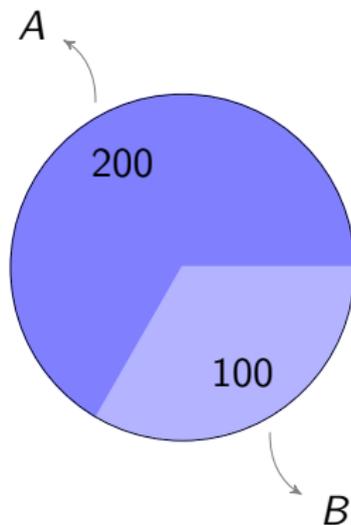
|   | Shr.N. | Inv.Amt | Net payoff               | Individual payoff                 |
|---|--------|---------|--------------------------|-----------------------------------|
| A | 1/2    | \$200   | $(\$200 + \$100) \times$ | $\$200 + \$30 \times 1/2 = \$215$ |
| B | 1/2    | \$100   | $10\% = \$30$            | $\$100 + \$30 \times 1/2 = \$115$ |

A bad deal for A? Optimal investment also changes under profit sharing...

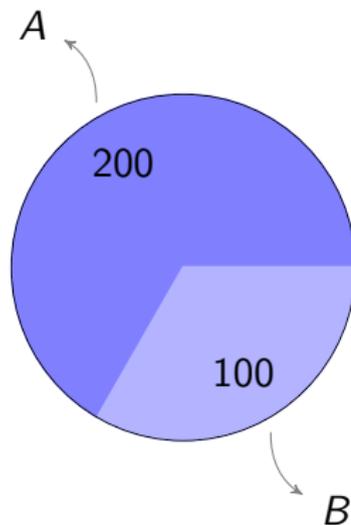
- not necessarily a bad deal to get a smaller piece of a bigger pie!

## Common stock vs. profit sharing: illustration

Common stock  
(i.e. no profit-sharing)

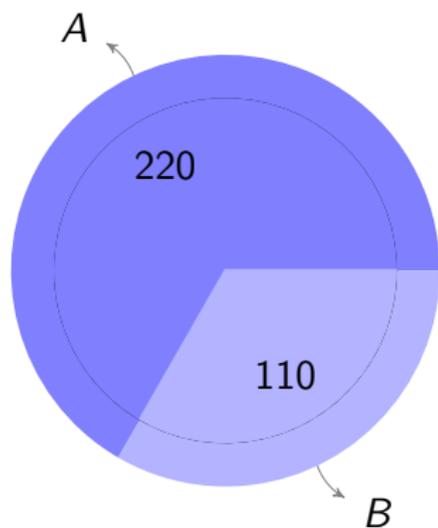


Fifty-fifty profit sharing  
(assume no investment change)

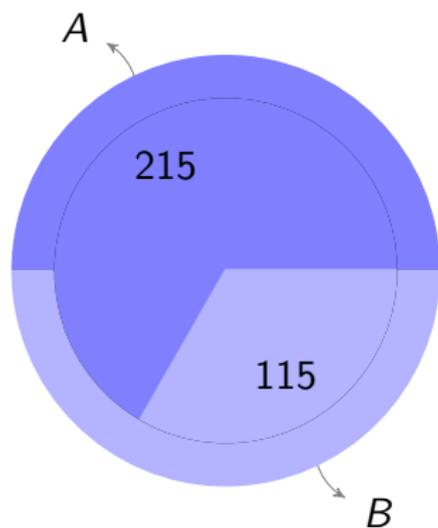


## Common stock vs. profit sharing: illustration

Common stock  
(i.e. no profit sharing)



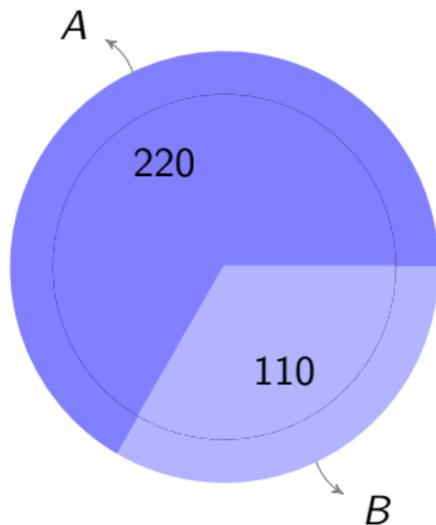
Fifty-fifty profit sharing  
(assume no investment change)



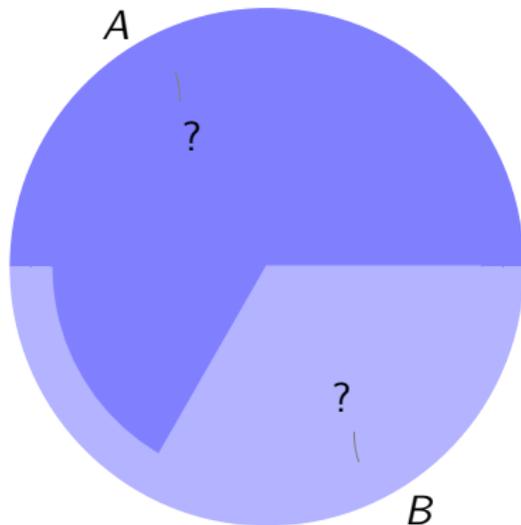
Assume that *net* return is realized as 10% ↑  
A bad deal for A to go fifty-fifty?

## Common stock vs. profit sharing: illustration

Common stock  
(i.e. no profit sharing)



Fifty-fifty profit sharing  
(investment optimally changes)



Not necessary...if *A* gets a smaller piece of a bigger pie!

# Formal analysis of the illustrative example

Two deep-pocketed, identically risk averse investors ( $i \in \{A, B\}$ )

- maximize constant absolute risk aversion utility:  $u(W) = -e^{-\rho W}$

The risky (scalable) prior with *net* return denoted as a random variable  $\tilde{r}$

- investor  $i$ 's private signal  $s_i = r + \epsilon_i$

where  $r$  is the realization of  $\tilde{r}$ ,  $\epsilon_i \sim \mathcal{N}(0, \tau_i^{-1})$ ,  $\epsilon_i \perp \tilde{r}$ ,  $\epsilon_A \perp \epsilon_B$

# Optimal Investment under common stock

Investor  $i$ 's problem: invest  $x_i'$  given  $s_i$  s.t.

$$x_i'(s_i) = \operatorname{argmax}_x \mathbb{E}[-e^{-\rho \tilde{r} x} | s_i]$$

Assume  $\tilde{r} \sim \mathcal{N}(\bar{r}, \tau_r^{-1})$  for ease of exposition, RHS leads to

$$\begin{aligned} x_i'(s_i) &= \operatorname{argmax}_x -e^{-\rho \mathbb{E}(\tilde{r}|s_i)x + \frac{1}{2} \operatorname{Var}(\tilde{r}|s_i)\rho^2 x^2} \\ &= \frac{1}{\rho} (\tau_r \bar{r} + \tau_i s_i) \end{aligned}$$

If  $A$  and  $B$  could exchange private information before making investing decisions...

Then investor  $i$  knew both  $s_i$  and  $s_{-i}$ , and

$$x'_i(s_i, s_{-i}) = \operatorname{argmax}_x \mathbb{E}[-e^{-\rho \tilde{r}x} | s_A, s_B]$$

RHS leads to

$$\begin{aligned} x'_i(s_A, s_B) &= \operatorname{argmax}_x -e^{-\rho \mathbb{E}(\tilde{r}|s_A, s_B)x + \frac{1}{2} \operatorname{Var}(\tilde{r}|s_A, s_B) \rho^2 x^2} \\ &= \frac{1}{\rho} (\tau_r \bar{r} + \tau_A s_A + \tau_B s_B) \end{aligned}$$

(full information benchmark)

## Optimal Investment if $A$ and $B$ agree to share profits equally

Investor  $i$ 's problem: invest  $x_i$  given  $s_i$  s.t.

$$x_i(s_i) = \operatorname{argmax}_x \mathbb{E}[-e^{-\rho \frac{1}{2} \tilde{r}[x + \tilde{x}_{-i}(s_{-i})]} | s_i]$$

$\therefore$  the RHS involves  $i$ 's belief of  $\tilde{x}_{-i}(s_{-i})$

- solution constitutes a Nash equilibrium

### Definition

A Nash Equilibrium under an equal division of profits consists of two investment strategy functions  $x_A(\cdot)$  and  $x_B(\cdot)$  such that

$$x_i(s_i) = \operatorname{argmax}_x \mathbb{E}[-e^{-\rho \frac{1}{2} \tilde{r}[x + \tilde{x}_{-i}(s_{-i})]} | s_i],$$

where  $i \in \{A, B\}$  and  $-i = \{A, B\} \setminus \{i\}$ .

# Solving the Nash equilibrium

## Nash Equilibrium (from the Definition)

$$x_i(s_i) = \operatorname{argmax}_x \mathbb{E}[-e^{-\rho \frac{1}{2} \tilde{r} [x + \tilde{x}_{-i}(s_{-i})]} | s_i], \quad (1)$$

Guess and verify a linear Nash equilibrium

$$\begin{aligned} x_i(s_i) &= \alpha + \beta_i s_i \\ (1) \Rightarrow \alpha + \beta_i s_i &= \operatorname{argmax}_x - \mathbb{E}[e^{[-\frac{1}{2} \rho \tilde{r}][x + \alpha + \beta_{-i} \tilde{s}_{-i}]} | s_i] \end{aligned} \quad (2)$$

Both  $-\frac{1}{2} \rho \tilde{r}$  and  $x + \alpha + \beta_{-i} \tilde{s}_{-i}$  are normal r.v.-s conditional on  $s_i$

$\Rightarrow$  expectation in the RHS of (2): m.g.f of a (general)  $\chi^2$ -r.v.

- a closed-form expression exists

# Profit sharing harnesses crowd wisdom

Under fifty-fifty profit sharing:

$$\begin{cases} x_i &= (\tau_r \bar{r} + 2\tau_i s_i) / \rho \\ x_{-i} &= (\tau_r \bar{r} + 2\tau_{-i} s_{-i}) / \rho \end{cases}$$

$\Rightarrow i$ 's payoff:  $r(x_i + x_{-i})/2 = r(\tau_r \bar{r} + \tau_A s_A + \tau_B s_B) / \rho$

If  $A$  and  $B$  exchange private information before investing

$$x'_i(s_i, s_i) = x'_{-i}(s_i, s_i) = (\tau_r \bar{r} + \tau_A s_A + \tau_B s_B) / \rho$$

$\Rightarrow i$ 's payoff:  $r x'_i(s_i, s_i) = r(\tau_r \bar{r} + \tau_A s_A + \tau_B s_B) / \rho$

## Theorem

$\forall \{r, s_A, s_B\}$ , each investor's payoff under an equal division of profits always equals to that under a full information benchmark.

# Why does profit sharing harness crowd wisdom?

Compare optimal investor behaviors:

- under common stock:

$$\begin{cases} x'_i &= (\tau_r \bar{r} + \tau_i s_i) / \rho \\ x'_{-i} &= (\tau_r \bar{r} + \tau_{-i} s_{-i}) / \rho \end{cases}$$

- under fifty-fifty profit sharing:

$$\begin{cases} x_i &= (\tau_r \bar{r} + 2\tau_i s_i) / \rho \\ x_{-i} &= (\tau_r \bar{r} + 2\tau_{-i} s_{-i}) / \rho \end{cases}$$

## General case: optimal profit-sharing

Consider  $n$  investors each with risk-aversion  $\rho_i$  and receiving  $a_i$  of the profit

### Theorem (equilibrium existence and structure)

*Iff the pre-agreed profit ratio is proportional to risk tolerance, i.e.*

$$a_i = \frac{1/\rho_i}{\sum_{i=1}^n 1/\rho_i},$$

*a Nash equilibrium exists, under which each investor's payoff is equal to what is under a full information benchmark.*

Optimal sharing rule is easy to implement (only requires risk-aversions)

- individuals also have strict incentives to truthfully report their  $\rho_i$ -s

# Implications for crowdfunding security design

In May 2016, the SEC further sanctioned investment crowdfunding

- under Title III of the Jumpstart Our Business Startups (JOBS) Act
- entrepreneurs directly solicit funding from a large number of investors
- contracts agreed to at the time of investment specify monetary payoffs

**Q1:** What type of contract is optimal? Still an open question.

- currently common stock, debt, or hybrids are all used in practice

Wisdom of the crowd: an acclaimed benefit of crowdfunding

- extensively discussed from the entrepreneur's perspective:
- aggregate investment provides useful information to the entrepreneur

**Q2:** Could the wisdom of the crowd also benefit investors themselves?

# Implications for crowdfunding security design

In May 2016, the SEC further sanctioned investment crowdfunding

- under Title III of the Jumpstart Our Business Startups (JOBS) Act
- entrepreneurs directly solicit funding from a large number of investors
- contracts agreed to at the time of investment specify monetary payoffs

**Q1:** What type of contract is optimal? Still an open question.

- currently common stock, debt, or hybrids are all used in practice

Wisdom of the crowd: an acclaimed benefit of crowdfunding

- extensively discussed from the entrepreneur's perspective:
- aggregate investment provides useful information to the entrepreneur

**Q2:** Could the wisdom of the crowd also benefit investors themselves?

## Investment crowdfunding platforms...



## How robust is our main result? I

Empirically, only a small number of entrepreneurial ventures take off while most others fail – returns may be skewed...

⇒ our result is intact under skewed project returns

### Theorem (Arbitrary distributions of project return)

*∀ arbitrary distributions of project return  $\tilde{r}$  and an exponential family likelihood function of  $\tilde{r}$  given private signals  $s_i, i \in \{A, B\}$ , profit sharing gives the same payoff for both investors as in a full-information benchmark.*

## How robust is our main result? II

Sensible to assume endowed private information in crowdfunding

- how will results change if private information has be costly acquired?
- a free-riding problem (Holmström (1982)) in information acquisition?
- e.g. assume constant marginal cost in acquiring signal precision

⇒ free-riding not large enough to cancel out the wisdom of the crowd

### Theorem (Costly Information Acquisition)

*With a constant marginal cost in acquiring private signal precision, investors strictly prefer more participants in profit sharing.*

## How robust is our main result? III

Sensible to assume constant return to scale for crowdfunding projects

- how will results change for projects with (dis)economies of scale?
- e.g. assume total investment influences net return  $\tilde{r} - \lambda(x_1 + x_2)$

⇒ the profit-sharing contract derived above is still *first-best* optimal

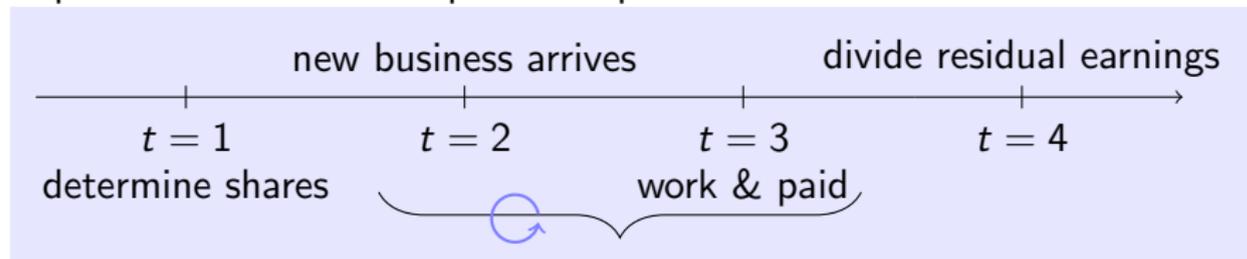
### Theorem (Projects with (dis)economy of scale)

*The first-best allocation chosen by an omniscient and benevolent social planner could be sustained by a Nash equilibrium under profit sharing plus some cash transfers, even if the project features (dis)economy of scale.*

A Second Welfare Theorem under externality and asymmetric information?

## A few further thoughts

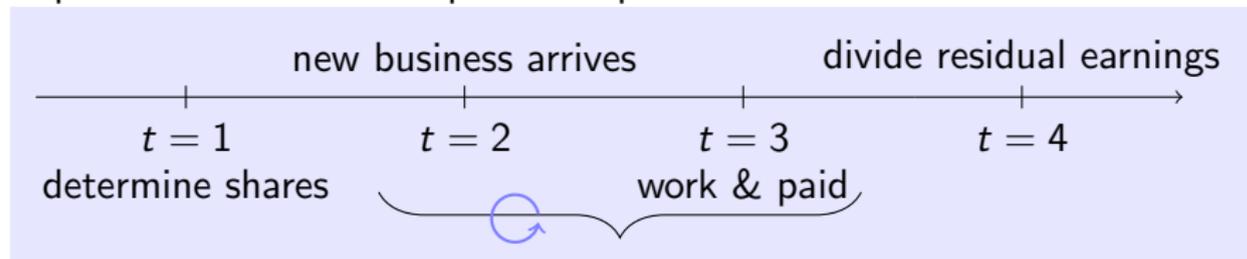
Explain the structures of partnership firms?



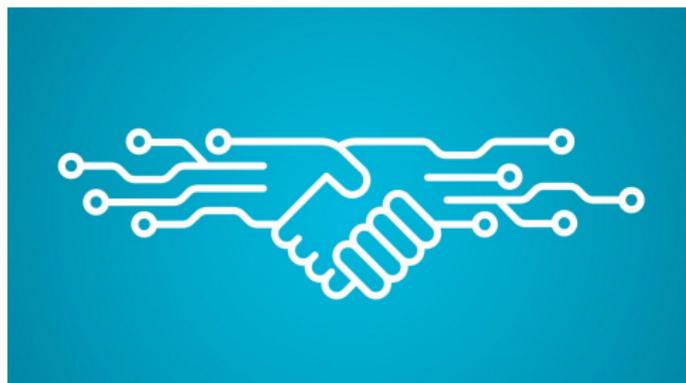
Guide the design of Decentralized autonomous organizations (DAO)?  
Or alternative financing such as initial coin offering (ICO)?

## A few further thoughts

Explain the structures of partnership firms?



Guide the design of Decentralized autonomous organizations (DAO)?  
Or alternative financing such as initial coin offering (ICO)?



# Reference

- Brown, David C, and Shaun William Davies, 2015, Equity crowdfunding: Harnessing the wisdom of the crowd, *Available at SSRN*.
- Chemla, Gilles, and Katrin Tinn, 2016, Learning through crowdfunding, *CEPR Discussion Paper No. DP11363*.
- Da, Zhi, and Xing Huang, 2015, Harnessing the wisdom of crowds, *Available at SSRN 2731884*.
- Diamond, Douglas W, and Robert E Verrecchia, 1981, Information aggregation in a noisy rational expectations economy, *Journal of Financial Economics* 9, 221–235.
- Hayek, Friedrich, 1944, *The Road to Serfdom* (University of Chicago Press and Routledge Press).
- Hayek, FA, 1945, The use of knowledge in society, *American Economic Review* 35, 519–30.
- Hellwig, Martin F, 1980, On the aggregation of information in competitive markets, *Journal of economic theory* 22, 477–498.
- Holmström, Bengt, 1982, Moral hazard in teams, *The Bell Journal of Economics* pp. 324–340.
- Surowiecki, James, 2005, *The wisdom of crowds* (Anchor).
- Xu, Ting, 2016, The informational role of crowdfunding, *Available at SSRN 2637699*.